## 2021

## COST AND MANAGEMENT ACCOUNTING - II - HONOURS

Paper : CC-4.2Ch

Full Marks : 80
The figures in the margin indicate full marks.
Candidates are required to give their answers in their own words as far as practicable.

## Group-A

Answer any four questions.

1. What do you mean by Activity Based Costing? What are the advantages of Activity Based Costing over the traditional costing system? Write short notes on Cost Pool and Cost Driver.
$2+4+(2+2)$
2. S Ltd. manufacturers product $A$ which yields two by-products B and C. In a period the amounts spent upto the point of separation was ₹ 20,600 . Subsequent expenses were:

|  | A ₹ | B ₹ | C ₹ |
| :--- | :---: | :---: | :---: |
| Materials | 300 | 200 | 150 |
| Labour | 400 | 300 | 200 |
| Overheads | 300 | 270 | 280 |
| Total | $\mathbf{1 0 0 0}$ | $\mathbf{7 7 0}$ | $\mathbf{6 3 0}$ |

Gross sales value of product A, B and C were ₹ 15,000 , ₹ 10,000 , ₹ 5,000 respectively. It was estimated that the net profit as a percentage of sales in B and C will be $25 \%$ and $20 \%$ respectively.
Ascertain the profits earned by the product A.
3. Write short notes on:
(a) Break-even Point
(b) Margin of Safety
(c) Angle of Incidence.
4. A manufacturing company gives you the following information relating to its product lines.

|  | X | Y |
| :--- | :---: | :---: |
| Number of units to be produced | 150 | 50 |
| Machine set up hours per product line | 10 | 10 |
| Direct labour hours per unit | 2 | 2 |

The budgeted machine set up cost is ₹ 14,400

You are required to:
(a) Allocate machine set up related cost to product lines X and Y using direct labour hour rate.
(b) Allocate machine set up related cost to the product lines using Activity Based Costing.
5. A company incurs the following expenses to produce 1000 units of an article.

| Particulars | Nature of expense | $₹$ |
| :--- | :---: | :---: |
| Direct materials | Variable | 60,000 |
| Direct labour | Variable | 30,000 |
| Power | $20 \%$ fixed | 20,000 |
| Repairs and maintenance | $15 \%$ fixed | 16,000 |
| Depreciation | $40 \%$ variable | 12,000 |
| Administrative expenses | $100 \%$ fixed | 24,000 |

Prepare flexible budget showing individual expenses for production levels of 1500 units and 2000 units. 5+5
6. What is Budget? What do you mean by Budgetary Control? Discuss the importance of Budgetary Control.
7. A. S. Ltd. produces two products P and Q using single process. The company provides you the following information:

|  | P | Q |  |
| :--- | :---: | :---: | :---: |
| Selling price per unit ₹ | 10 | 15 |  |
| Variable cost per unit ₹ | 6 | 8 |  |
| Labour hour required for production of one unit | 1 hour | 2 hours |  |
| Maximum demand in the market in units | 100000 units | 200000 units |  |
| Fixed cost per annum |  |  | $₹ 10,00,000$ |
| Total available labour hours |  |  | 400000 hours |

Compute the most profitable product mix considering labour hour and market demand as limiting factors. 10
8. Information for two consecutive years are given below:

| Year | Units | Selling price <br> $\boldsymbol{₹}$ | Average cost <br> $\boldsymbol{₹}$ |
| :---: | :---: | :---: | :---: |
| 2018 | 24,000 | 100 | 60 |
| 2019 | 30,000 | 100 | 56 |

Calculate:
(i) Break-even Sales
(ii) Sales to earn a profit of $₹ 4,20,000$
(iii) Margin of safety when profit is ₹ 60,000

## Group-B

Answer any two questions.
9. From the following information you are required to calculate (a) Material Cost Variance (b) Material Price Variance (c) Material Mix Variance (d) Material Usage Variance and (e) Material Yield Variance:

| Raw Material | Standard Quantity | Standard Rate | Actual Quantity | Actual Rate |
| :--- | :---: | :---: | :---: | :---: |
|  | kg | $₹$ | kg | $₹$ |
| Material P: | 40 | 6 | 600 | 5 |
| Material Q: | 60 | 4 | 400 | 4.50 |

Note : Standard output $=80 \%$ of input and Actual output $=70 \%$ of input.
10. (a) Distinguish between Standard Cost and Standard Costing.
(b) Discuss the role of Standard Costing in decision making.
(c) From the following information of a manufacturing company determine (i) Labour Cost Variance (ii) Labour Efficiency Variance and (iii) Labour Rate Variance.

Standard labour cost per unit of production ₹ 15,000
Time allotted per unit is 30 hours
During the month of March 2021:3000 units were produced in 75000 hours, Actual payment of wages for the month is ₹ 45000 .
$5+5+10$
11. (a) A manufacturing company prepared the following budget for the year 2021-22

| Sales (15000 units) | $₹ 1,50,000$ |
| :--- | :--- |
| Fixed expenses | $₹ 35,000$ |
| Variable cost | ₹ 5 per unit |

(i) Find P/V ratio, Break-even Point and Margin of safety.
(ii) Also calculate the Revised P/V ratio. Revised Break-even Point and Revised Margin of Safety in each of the following cases independently: If (I) Selling price is expected to decrease by $10 \%$ and (II) Variable cost is expected to increase by $10 \%$.
(b) The estimated costs of producing 50000 units of a product are given below:

| ₹ |  |  |
| :---: | :---: | :---: |
| Direct Material Cost | 15,00,000 |  |
| Direct Labour Cost | 10,00,000 |  |
| Direct Expenses | 4,00,000 |  |
| Factory Overhead | 8,00,000 | (62.5\% fixed) |

The same product is available in the outside market at a price of ₹ 66 per unit. If these are purchased, $50 \%$ of the fixed overhead costs will be saved.
Advise the company regarding making the product itself or buying it from the open market. $10+10$

R(4th Sm.)-Cost \& Mgmt. Acct.-II-H/CC-4.2Ch/CBCS (4)
12. From the following information of K Ltd., prepare a Cash Budget for the three months commencing from January, 01, 2021.

| Month | Sales <br> $(₹)$ | Purchases <br> $(₹)$ | Wages <br> $(₹)$ | Expenses <br> $(₹)$ |
| :--- | ---: | ---: | ---: | ---: |
| November, 2020 | 25,000 | 5,000 | 10,000 | 2,000 |
| December, 2020 | 30,000 | 10,000 | 10,000 | 2,000 |
| January, 2021 | 20,000 | 15,000 | 11,000 | 2,500 |
| February, 2021 | 25,000 | 10,000 | 11,000 | 2,500 |
| March, 2021 | 30,000 | 5,000 | 12,000 | 2,500 |

Other information:
(a) $10 \%$ of Sales and Purchases are on cash basis and balance are on credit basis.
(b) Credit to debtors: 1 month, on an average $50 \%$ of Debtors will make payments on the due date while the rest will make payment one month thereafter.
(c) Credit from creditors: 2 months, $10 \%$ cash discount will be received if payment is made after one month of sales. It is estimated that for $50 \%$ of purchases, advantage of cash discount will be taken.
(d) Expenses and wages are paid within the month.
(e) Opening cash balance (1.1.2021) was ₹ 10,000 .

